



# Building Inclusive and Effective Institutions: What Works and Why?

## A Partnership Development Workshop

Wednesday 13th April – Thursday 14th April 2016

The University of California Washington Center  
1608 Rhode Island Avenue, NW, Washington, DC

*Agenda, Programme Information, Participant Biographies*



## 1. What is EDI?

The EDI research programme is a multi-country project that will provide insights into institutional changes and their impact on economic development. It will move beyond the focus of previous research initiatives on which institutions are conducive to economic development, and move towards the more policy-relevant question of how institutional changes take place. The research team seeks to reflect policy 'demand' in the definition of research questions by engaging influential decision-makers over the life of the research programme. This will involve listening to the challenges encountered by in-country policymakers and scoping for opportunities to engage in ongoing reform processes.

EDI will contribute to the evidence base through four parallel research activities. These centre on four "research areas" (RAs):

- **RA1.** Commissioning path-finding papers that review the existing evidence on a range of topics relating to institutions and identifying evidence gaps that could provide the basis for a future research agenda.
- **RA2.** Developing an 'institutional diagnostic' that will enable the identification of which institutions constitute the most binding constraints for economic development and the possible levers that would permit lifting these constraints. This will build on previous work by Hausmann, Rodrik and Velasco on 'growth diagnostics'.
- **RA3.** **Implementing a set of linked randomised control trials (RCTs) that will examine the impact of specific institutional changes on a range of outcomes, and attempt to isolate the mechanisms through which institutional change takes place. Fostering these RCTs is the primary focus of this partnership development and "matchmaking" event. More details are provided in the following section.**
- **RA4.** Constructing a new theoretical framework and implementing a set of coordinated case studies to investigate issues of interaction, sequencing and trade-offs in processes of institutional change.

EDI was launched in 2015, and is funded by the United Kingdom's Department for International Development, which has allocated £15 million for high-quality research over five years. The programme is managed by leading international development consultancy Oxford Policy Management, and implemented by a consortium comprising the Paris School of Economics, the University of Namur, Oxford Policy Management and Aide à la Décision Économique. The research directors for EDI are Francois Bourguignon and Jean-Philippe Platteau. Mark Henstridge is Programme Director of EDI.

The research programme benefits from the strategic guidance and academic leadership of an International Advisory Committee comprising Joseph Stiglitz, Lourdes Sola, Robert Bates, James Robinson and Dani Rodrik.

## 1.1 RA3 – EDI’s Randomised Controlled Trial (RCT) Programme: Our Approach

The objective of the RA3 research activity of EDI is to gather information through linked Randomized Control Trials (RCTs) about how external interventions may help transform institutions to make them more conducive to economic development. The information collected through these RCTs will be used to support the design of policies that will promote development-related goals in a more efficient and effective manner. Unlike many RCTs, which seek simply to evaluate the impact of a given intervention, the ambitious objective of EDI is to identify the underlying mechanisms by which interventions may lead to institutional changes. EDI aims to “link” these RCTs to allow for greater interpretation of the results across different contexts. By investigating similar mechanisms (e.g. approaches to personnel selection and training) and sharing measurement tools where possible across studies, more generalizable findings can be distilled.

During the inception period, three thematic areas have been identified for RA3 that include (i) political institutions, (ii) legal institutions, and (iii) transition from formal to informal institutions. A literature review will further assess what mechanisms have already been examined, identify evidence gaps, and suggest research questions that will be suitable for joint-research initiatives between researchers and policymakers.

The research is administered by the Center for Effective Global Action (CEGA) based at the University of California, Berkeley under the leadership of Ernesto Dal Bo, Fred Finan, and Ted Miguel. Francois Bourguignon ultimately directs the program across research areas and oversees the RA3 program with support from the RA3 Scientific Committee and Oxford Policy Management.

## 1.2 Why Randomize?

It is not always obvious which policy will have the largest impact on intended beneficiaries, especially when working with large institutions: What is the best way to improve teacher attendance for higher quality education systems—using monitoring systems and engaging parents for accountability, adjusting teacher selection or training approaches, or adjusting compensation and incentive schemes? Do quotas for women in politics reduce (or increase) biases against women politicians?

To design good policy, we need to know how well a policy is working and whether it is a good value for the money: Random assignment offers a simple way to generate these insights.

In randomized evaluations, individuals are selected to receive a program based on a lottery. Those individuals who are not selected form a comparison group. Because the selection process is random, the two groups are similar in every respect, except that one group receives the program, while the other does not.

Therefore if, after the program is implemented, the group that received the program has different outcomes (e.g. higher or lower attendance and time on task, or higher or lower incidences of corruption), we know that this difference was caused by the program. This clear attribution of what effects were caused by the program gives us insights about its effectiveness.

Randomized evaluations are particularly appropriate when programs are oversubscribed, scheduled to be rolled out in a gradual fashion, or are initially tested with pilot programs. In those cases, randomization is one of the fairest ways of determining participation, while simultaneously allowing for rigorous measurement of the effect.

## 2 Partnership

The programme is managed by leading international development consultancy Oxford Policy Management (OPM), and implemented by a consortium comprising the Paris School of Economics, the University of Namur (CRED), Oxford Policy Management and Aide à la Décision Économique (ADE). The Centre for Effective Global Action (CEGA) is our implementing partner in coordinating and managing RA3. In particular, they will oversee the RCTs that will be conducted throughout the life-cycle of the project.

### 2.1 Oxford Policy Management

**Oxford Policy Management (OPM)** is a development and research based consultancy company that has 30 years' experience in providing rigorous analysis, policy advice, management and training services to national governments, international aid agencies and other public sector and non-government organisations. OPM adopts a participatory approach to solving policy problems, working in partnership with clients to improve knowledge and competence.



Oxford Policy Management

OPM aims to contribute in innovative ways to enhance economic and social progress in developing and transition economies, with a focus on the needs of the poorest people. OPM work focuses on (i) improving access to, and efficiency and effectiveness of, key social sector services, including health, education and social protection; (ii) strengthening the use of quantitative and qualitative information in formulating, monitoring and evaluating policies and programmes and enhancing accountability; (iii) more effective and accountable public expenditure management; (iv) more effective macroeconomic management, private and financial sector policies and programmes; (v) public administration and governance reform; and (vi) capacity building and training tailored to the specific needs of the clients.

Mark Henstridge, OPMs Chief Economist, is Programme Director for EDI and Vinayak Uppal, Leader of the Financial and Private Sector Development Portfolio, is Programme Manager. Yasmina Yusuf is Programme Assistant of EDI and sits within the Chief Economist office at OPM.

### 2.2 Paris School of Economics



PARIS SCHOOL OF ECONOMICS  
ÉCOLE D'ÉCONOMIE DE PARIS

The **Paris School of Economics** is a French research institute of international standing in Economics, at the forefront of many different Economic domains. The foundation offers high-quality teaching through three Master programmes (APE, ETE and PPD) and a PhD programme (within EDE-EPS). PSE also develops strong links between different economic knowledge “users”: academics, institutions and private stakeholders. It currently

includes more than 130 faculty, 300 Masters students and 200 PhD students in residence. Francois Bourguignon is Research Director of RA2 and RA3 on EDI and, also Emeritus Chair at the Paris School of Economics.

## 2.3 Centre of Research in Economics of Development - University Namur

The **Centre of Research in the Economics of Development** (CRED) is a centre for research devoted to studying problems of economic development, particularly issues of micro-institutions, collective action, market development, and political economics, at the University of Namur. Most of the research carried out by CRED is based on first-hand data collected by members in various countries in Africa, Asia, and Latin America. Works of both theoretical and empirical nature are regularly produced by a staff of six permanent academic members and between 10 to 15 PhD students and post-doc researchers. Jean-Philippe Platteau is Emeritus at CRED and Research Director for RA1 and RA2 on EDI.



## 2.4 Aide a la Decision Economique



Created in 1990, **Aide a la Decision Economique** (ADE) is a private consulting company that delivers objective and independent services to assist private and public decision-makers in the formulation of rational economic decisions and in monitoring their implementation. ADE intervenes at every stage of the decision-making process: from problem analysis and advisory studies, to support in the formulation, in the monitoring and in the evaluation of strategies/policies/programmes.

In complying with its goals, ADE continuously strives to maintain and strengthen its widely recognized commitment to excellence. Whilst identifying areas where it can acquire competences and resources, ADE aims at maximizing synergies and complementarities between the services provided and the themes covered.

Support to economic decision-making covers an extremely wide range of themes and services. ADE is always attentive to adapt to the needs of both market and clients, that evolves along with the dominant policies and issues at stake in the society. Edwin Clercx is the ADE Programme Manager on EDI and Managing Director of ADE and Tatiana Goetghebuer is an Evaluation Expert and ADE policy engagement lead on EDI.

## 2.5 Center for Effective Global Action



**The Center for Effective Global Action (CEGA)** is a hub for research on global development, with a network of over 70 academic researchers to date who extend across the University of California, Stanford University, and the University of Washington. Our faculty affiliates use rigorous evaluations, tools from data science, and new measurement technologies to assess the impacts of large-scale social and economic development programs. CEGA brings a scientific lens to global development, integrating empirical economic analysis with expertise in agriculture, public health, education, engineering, and the environment.

*Innovation* -- To effectively tackle poverty, donors and governments need to know which policies actually improve economic and social welfare. CEGA researchers generate highly credible, actionable evidence for policymakers, by rigorously testing anti-poverty strategies and identifying those with the greatest return on investment. Our researchers primarily use randomized controlled trials, adapted from biomedical research, to measure the impacts of social programs on livelihoods, economic growth, and well-being. We are also pioneering the use of new technologies -- like wireless sensors, mobile data, and analytics -- to evaluate complex programs, even when randomization is not feasible. This approach enables decision-makers to focus scarce resources on programs that are both effective and cost-effective.

*Collaboration* -- CEGA is committed to empowering researchers in developing countries and building the capacity of local institutions to undertake rigorous evaluations. CEGA's portfolio of intensive leadership and training programs are designed in partnership with universities and implementation partners in Latin America and the Caribbean, Sub-Saharan Africa, and South Asia. In addition to long-term international partnerships, CEGA provides workshops and online courses in economic analysis for academics, government officials, and development professionals around the world.

*Impact* -- To effect social change, credible evidence must be transformed into better policies and programs. Toward this end, CEGA regularly convenes decision-makers to share ideas and information, and to stimulate the demand for new knowledge. We also strengthen local voices in policy debates, by increasing the leadership of developing country researchers in impact evaluation. Cultivating in-country leadership enables more effective application of evidence to donor and government decision-making. CEGA maintains strong relationships with public and private sector allies committed to evidence-driven development, and we incentivize the scale-up of proven interventions through targeted outreach to NGOs, governments, and foundations.



## Biographies

### Economic Development and Institutions - EDI Program Team and CEGA Faculty Directors

- 1 Francois Bourguignon - EDI Research Director and chairman of the Diagnostic Tool Scientific Committee.
- 2 Mark Henstridge - Chief Economist – Oxford Policy Management
- 3 Frederico Finan - Associate Professor of Development Economics and Political Economy - University of California, Berkeley, CEGA
- 4 Ernesto Dal Bó - Phillips Girgich Professor in Business - Haas School of Business, CEGA
- 5 Edward (Ted) Miguel – The Oxfam Professor of Environmental and Resource Economics - University of California, Berkeley, CEGA

### Participant Researchers

- 6 Remidius Ruhinduka – Lecturer and Research Fellow – Department of Economics, University of Dar Es Salaam Tanzania
- 7 Miriam Golden - Professor of Political Science - University of California
- 8 Jamie McCasland - Assistant Professor - Vancouver School of Economics
- 9 Berk Özler – Senior Economist – Development Research Group, World Bank
- 10 Sylvie Lambert - Associate Professor - Paris School of Economics
- 11 Tarek Ghani – Postdoctoral Fellow – Princeton University
- 12 Sarah Baird - Associate Professor of Global Health and Economics – Dept. Global Health in the Milken Institute School of Public Health at George Washington University
- 13 James Long - Assistant Professor of Political Science - University of Washington, CEGA
- 14 Nathan Fiala – Assistant Professor – University of Connecticut
- 15 Raul Sanchez de la Sierra - Assistant Professor - UC Berkeley Haas School of Business
- 16 Jonas Hjort - Assistant Professor of Economics and Finance - Columbia University
- 17 Guy Grossman – Assistant Professor – Political Science Department University of Pennsylvania
- 18 Devesh Rustagi – Assistant Professor, Applied Microeconomics, Deputy director of Frankfurt Laboratory for Experimental Economics at Goethe University Frankfurt
- 19 Dr. Fredrick Manang – Economist – CEGA Affiliate, University of Dodoma (UDOM) in Tanzania
- 20 Paul Gertler - Director - UC Berkeley Clausen Center for International Business
- 21 Ketki Sheth – Assistant Professor of Economics – University California Merced, CEGA
- 22 Claudio Ferraz - visiting Associate Professor - MIT
- 23 Monica Martinez-Bravo - Associate Professor - CEMFI in Madrid, Spain
- 24 David Foster - PhD student, Department of Political Science - University of California
- 25 Catherine Wolfram - Professor of Business Administration - Haas School of Business, CEGA

|    |  |
|----|--|
| 26 | Seth Garz - Graduate Student - UC Berkeley Department of Agricultural and Resource Economics   |
| 27 | François Gerard - Assistant Professor of Economics - Columbia University                       |
| 28 | Sarojini Hirshleifer – PhD Student - UC San Diego  |
| 29 | Bilal Siddiqui – Economist - World Bank’s Development Research Group                           |
| 30 | Elisa Cascardi - Program Officer, Development Impact Evaluation (DIME) Unit - World Bank       |
| 31 | Andrew Zeitlin - Assistant Professor - Georgetown University – McCourt School of Public Policy |
| 32 | Erick Gong – Assistant Professor Economics – Middlebury College                                |
| 33 | Markus Goldstein - Practice Leader - World Bank Africa Region                                  |
| 34 | Ana Goicoechea - Senior Specialist - World Bank  |
| 35 | Ernesto Stein - Senior Advisor in the Research Department - Inter-American Development Bank    |
| 36 | Bassirou Sarr - PhD student - Paris School of Economics  |
| 37 | Daniel Rogger - Research Economist - World Bank  |
| 38 | Stuti Khemani – Senior Economist in Development Research Group – World Bank                    |
| 39 | Vincenzo Di Maro – Economist - World Bank  |

### Participant Practitioners

|    |   |
|----|---|
| 40 | Ludovick Utouh - Executive Director, WAJIBU-Institute of Public Accountability  |
| 41 | José Molinas Vega - Minister - Ministry of Planning Paraguay  |
| 42 | Benjamin Kachero - Economist - Directorate of Policy Coordination, Monitoring and Evaluation of the Office of the Prime Minister (OPM), Uganda                      |
| 43 | Oumar Diop Mbow - Tax Inspector - Direction Générale des Impôts et des Domaines - DGID (Senegal National Tax and Land Service)                                      |
| 44 | Oumar Diop Diagne - Tax inspector - Direction Générale des Impôts et des Domaines - DGID (Senegal National Tax and Land Service)                                    |
| 45 | Henrique Ziller - Controlador-Geral - Tribunal de Contas do Distrito Federal (TCDF), Brazil   |
| 46 | Rommel N. Carvalho - Manager - Observatory of Public Spending at the Brazil's Office of the Comptroller General (CGU)   |
| 47 | Zulfiqar Hameed - Senior Police Officer - Punjab Police Pakistan  |
| 48 | Colina Macauley - Monitoring & Evaluation Manager - Decentralization Secretariat, Ministry of Local Government and Rural Development (MLGRD)                        |
| 49 | Bright Chimatiro - Senior Public Education Officer - Anti-Corruption Bureau Malawi  |
| 50 | Kiprono Philemon - Development Economist - Office of the President, State Department of Interior, Kenya   |
| 51 | Carol Nuga Deliwe - Chief Director of Strategic Planning, Research and Coordination - National Department of Basic Education, South Africa                          |
| 52 | Nompumelelo Mohohlwane – Masters Student - University of Witwatersrand  |
| 53 | Sheka Bangura - Director, Central Planning Monitoring & Evaluation - Ministry of Finance & Development, Sierra Leone  |
| 54 | Angel Montesinos - Lead of the Rules and Regulation Unit - CENEPRED National Center for Prevention of Disaster Risk under the Presidency of the Ministries' Council |



|  |   |
|--|---|
| 55   | Charity Wayua - Research Manager - IBM Research Africa  |
| 56   | Simeon Koroma - Director and Founder - Timap for Justice, Sierra Leone  |
| 57   | Tiago Peixoto - Team Lead - World Bank's Digital Engagement Unit  |
| 58   | Katrin Verclas - Director, Global Communications and Advocacy - Evidence Action   |
| 59   | George Wah - Director of Monitoring and Evaluation - Civil Service Agency, Liberia  |
| 60   | Benno Ndulu - Governor - Central Bank of Tanzania   |
| 61   | Joseph Sany - Technical Advisor in Civil Society and Peacebuilding Department - FHI 360   |
| 62   | Mélissa Persaud - Regional Director of Programs - VOTO Mobile   |
| 63   | Rizal Adi Prima - Head of Monitoring and Evaluation Unit - TNP2K Secretariat  |
| 64   | Elan Satriawan - Chief of Policy Working Group - TNP2K Secretariat  |
| 65   | Zubair Bhatti - Senior Public Sector Management Specialist - World Bank   |
| 66   | Sue Cant - Social Accountability Adviser - World Vision International   |
| 67   | Rebecca Rumbul - Head of Research - mySociety   |
| 68   | Linda Stern - Director of Monitoring, Evaluation & Learning (MEL) - National Democratic Institute (NDI)                             |
| 69   | Varja Lipovsek - Director, Learning, Monitoring and Evaluation - Twaweza  |
| 70   | Chakshu Roy - Head of Outreach - PRS Legislative Research   |
| 71.  | Elizabeth Hammond - Monitoring & Evaluation Specialist - The Asia Foundation's (TAF)  |
| 72   | Oluseun Onigbinde - Co-founder/Lead Partner - BudgIT, Nigeria   |
| 73   | Adrienne Lemon - Design, Monitoring & Evaluation Regional Specialist for East and Southern Africa - Search For Common Ground (SFCG) |
| 74   | Nathaniel Heller - Managing Director - Results for Development Institute (R4D)  |
| 75   | Ursula Blotte - Operations Officer - International Finance Corporation  |
| <b>Economic Development and Institutions Program -- Match Making Workshop Co-ordination Team</b> |   |
| 76   | Vinayak Uppal - Portfolio Manager, Financial and Private Sector Development team - Oxford Policy Management                         |
| 77   | Tatiana Goetghebuer - Evaluation Expert - ADE   |
| 78   | Andrew Westbury - Program Manager, Agriculture and Institutions - CEGA  |
| 79   | Leah Bridle - Programme Associate - CEGA  |
| 80   | Kuranda Morgan - Programme Associate - CEGA   |
| 81   | Yasmina Yusuf – Programme Assistant – Oxford Policy Management  |



**1. Francois Bourguignon - EDI Research Director and chairman of the Diagnostic Tool Scientific Committee**

Francois Bourguignon is EDI Research Director and chairman of the Diagnostic Tool Scientific Committee. He is Emeritus Chair at the Paris School of Economics and former Chief Economist of the World Bank. His responsibilities, together with Jean-Philippe Platteau, include provision of intellectual leadership of the programme and coordinating inputs from across the four research activities.

He is Emeritus Chair at the Paris School of Economics and former Chief Economist of the World Bank. His responsibilities, together with Jean-Philippe Platteau, include provision of intellectual leadership of the programme and coordinating inputs from across the four research activities.

**2. Mark Henstridge - Chief Economist – Oxford Policy Management**

Mark Henstridge is Programme Director of EDI and Chief Economist at Oxford Policy Management. He is responsible for the overall delivery of this programme, leads the Programme Directorate and ongoing engagement with policymakers. As Chief Economist at OPM, Mark is responsible for providing intellectual leadership of the firm's work in development economics.





### 3. Frederico Finan - Associate Professor of Development Economics and Political Economy - University of California, Berkeley, CEGA

Frederico Finan is a member of the Randomised Control Trials: Scientific Committee for EDI. Fred is Associate Professor of Development Economics and Political Economy at the University of California, Berkeley. His affiliations include a variety of international organisations such as J-PAL, Centre of Evaluation for Global Action, National Bureau of Economic Research and the Bureau for Research and Economic Analysis of Development (BREAD). He has centred his academic research around economic development and political economy.

During the Match Making workshop Fred will form part of the researcher cohort, ready to match with practitioners at the event.

### 4. Ernesto Dal Bó - Phillips Girgich Professor in Business - Haas School of Business, CEGA

Ernesto Dal Bó is a member of the Randomised Control Trials: Scientific Committee for EDI. He is the Phillips Girgich Professor in Business at the Haas School of Business and the Travers Department of Political Science. He is co-director of the Berkeley Center for Economics & Politics (BCEP), director of the Institutions & Governance Initiative at the Center for Effective Global Action in Berkeley (CEGA), and a Faculty Research Associate at the National Bureau of Economics Research (NBER). Over the past decade, Dal Bó has published extensive research on institutions and the political, economic, and behavioral factors that affect state capabilities and governance. During the Match Making workshop Ernesto will form part of the researcher cohort, ready to match with practitioners at the event.



### 5. Edward (Ted) Miguel - Professor of Environmental and Resource Economics - University of California, Berkeley, CEGA

Ted Miguel is a member of the Randomised Control Trials: Scientific Committee for EDI. Ted is the Oxfam Professor of Environmental and Resource Economics in the Department of Economics at the University of California, Berkeley where he has taught since 2000, and Faculty Director of CEGA. He earned S.B. degrees in both Economics and Mathematics from MIT, a Ph.D. in Economics from Harvard University, where he was a National Science Foundation Fellow. Ted's main research focus is African economic development, including work on the economic causes and consequences of violence; the impact of ethnic divisions on local collective action; interactions between health, education, environment, and productivity for the poor; and methods for transparency in social science research.

## Participating Researchers



### **6. Remidius Ruhinduka – Lecturer and Research Fellow – Department of Economics, University of Dar Es Salaam Tanzania**

Remidius Ruhinduka is lecturer and research fellow at the Department of Economics, University of Dar es Salaam Tanzania. His research interest falls mainly on application of experimental economics and Impact evaluation techniques to provide insights to various research problems in developing countries. Specifically, his main research work focuses on linking various experimental behaviours to actual field behaviour of economic agents including (but not limited to) the adoption of improved technologies such as farming technologies and clean energy stoves while also estimating their impacts on overall wellbeing of the agents.

### **7. Miriam Golden - Professor of Political Science - University of California (UCLA), CEGA**

Miriam Golden is Professor of Political Science at the University of California at Los Angeles. Her research concerns political corruption, electoral fraud, and governance. An affiliate of the Center for Effective Global Action (CEGA) and a member of Evidence in Governance and Politics (EGAP), Golden has field experience in Italy, Arctic Canada, India, and Ghana.



### **8. Jamie McCasland - Assistant Professor - Vancouver School of Economics**

Jamie McCasland is an Assistant Professor in the Vancouver School of Economics. Prior to arriving at UBC, she completed a PhD in Economics at the University of California, Berkeley. She has experience with field experiments in Kenya, Uganda, South Africa, and Ghana. Her current research studies small firm hiring, job training, and network-based technology adoption in low-income countries.

---

## 9. Berk Özler – Senior Economist – Development Research Group - World Bank

Berk Özler is a senior economist in the Development Research Group, Poverty Cluster. He received his BSc in Mathematics from Bosphorous University in 1991, and his PhD in Economics from Cornell University in 2001. After working on poverty and inequality measurement, poverty mapping, and the 2006 World Development Report on Equity and Development earlier, he decided to combine his interests in cash transfer programs and HIV risks facing young women in Africa by designing a field experiment in Malawi. He has since been involved in a number of cluster-randomized field experiments. He is a co-founder of and a regular contributor to the Development Impact blog.



## 10. Sylvie Lambert - Associate Professor - Paris School of Economics

Sylvie Lambert is a member of the Randomised Control Trials: Scientific Committee for EDI. She is an Associate Professor at the Paris School of Economics and Senior Research Fellow at the French National Institute for Agricultural Research. Her academic focus lies on household behaviour in developing countries, mainly household economics, education, migration, poverty, social mobility and inequality.

## 11. Tarek Ghani – Postdoctoral Fellow – Princeton University

Tarek Ghani is a Postdoctoral Fellow at Princeton University, and will join the faculty at Washington University in St. Louis in Fall 2016 as an Assistant Professor in the Olin School of Business. His fields of specialization are development economics, organizational economics and political economy, and his research interests include how firms, markets and technologies develop in emerging and conflict-affected economies. His fieldwork includes research projects in Afghanistan, Liberia and Sierra Leone.

Tarek received his Ph.D. and M.S. from UC Berkeley's Haas School of Business and a B.S. in Symbolic Systems and Honors in International Security from Stanford University. Before Berkeley, Tarek managed a grant portfolio on conflict prevention issues at the private foundation Humanity United, and held prior consultancies with the World Bank, the Center for Strategic and International Studies, and the Center for Global Development.





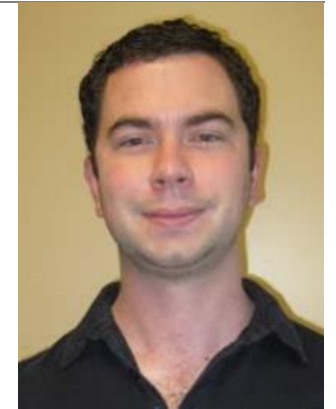


**12. Sarah Baird - Associate Professor of Global Health and Economics - Department of Global Health in the Milken Institute School of Public Health at George Washington University**

Sarah Baird is an Associate Professor of Global Health and Economics in the Department of Global Health in the Milken Institute School of Public Health at George Washington University. She is also an Affiliated Faculty at The Institute for International Economic Policy (IIEP) at the Elliot School of International Affairs. Dr. Baird is a development economist whose research focuses on the microeconomics of health and education in developing countries with an emphasis on Sub-Saharan Africa. She received her Ph.D. in the Department of Agricultural and Resource Economics at UC Berkeley in 2007.

**13. James Long - Assistant Professor of Political Science - University of Washington, CEGA**

James D. Long is an Assistant Professor of Political Science at the University of Washington and Academy Scholar at the Harvard Academy for International and Area Studies. He is a faculty affiliate at UW's Center for Statistics and the Social Sciences and Technology and Social Change Group, and UC-Berkeley's Center for Effective Global Action. His research in sub-Saharan Africa and Afghanistan examines ways that ICT and digital media can address problems of information and human welfare, building multi-channel platforms that drive citizen engagement, reporting, and monitoring on matters related to peace-building, elections, corruption, and service provision. His research has been funded by USAID, NSF, Qualcomm, Institute on Global Conflict and Cooperation, Democracy International, Development and Conflict Research, USIP, and Fulbright. James received a PhD in Political Science from UC San Diego.



**14. Nathan Fiala – Assistant Professor – University of Connecticut**

Dr. Nathan Fiala is an Assistant Professor at the University of Connecticut. He conducts research on agriculture adoption, microenterprise development and community based anti-corruption programming. His primary methodology is randomized controlled trials, specifically impact evaluation of NGO and government programs. He has developed and conducted randomized evaluations of programs run by the Office of the Prime Minister, Ministry of Education, the Inspectorate of Government, as well as large international NGOs, including the World Bank and ILO. His work has been published in a number of top economics journals.



---

**15. Raul Sanchez de la Sierra - Assistant Professor - UC Berkeley Haas School of Business, CEGA**

Raul Sanchez de la Sierra is Assistant Professor at the Haas Business and Public Policy Group at the University of California, Berkeley. In addition to Raul Sanchez de la Sierra's professorship he is also the Director of Marakuja Kivu Research, an organization that mobilizes trustworthy labour in the most challenging areas of Eastern Congo. They specialize in data collection in conflict zones and villages where armed forces are active. Raul's research interests are development economics and political economy, with a focus on taxation and government.



**16. Jonas Hjort - Assistant Professor of Economics and Finance - Columbia University**

Jonas Hjort is an Assistant Professor of Economics and Finance at Columbia University. His research explores a range of determinants and consequences of success and effectiveness in both firms and public sector organizations in developing countries.

**17. Guy Grossman – Assistant Professor – Political Science Department University of Pennsylvania**

Guy Grossman is Assistant Professor at the Political Science Department at the University of Pennsylvania. His research interests fall under the broad category of political economy of development, with a regional focus on Sub-Saharan Africa and Israel-Palestine. In his work, he uses a host of causal inference tools as well as text and social network analysis to address substantive questions regarding political behavior, economic development, and conflict processes. His work has been published in journals such as the American Political Science Review, American Journal of Political Science, Journal of Politics, International organization, British Journal of Political Science, Quarterly Journal of Political Science, and the Proceedings of the National Academy of Sciences. Before coming to Penn, he was a postdoctoral research associate at Princeton University and a Research Fellow at the Center for the Study of Development Strategies at Columbia University. In 2015-2016, Guy is a Visiting Professor at the Politics Department at Princeton University.





**18. Devesh Rustagi – Assistant Professor, Applied Microeconomics and the deputy director of Frankfurt Laboratory for Experimental Economics at Goethe University Frankfurt**

Devesh Rustagi is an assistant professor of applied microeconomics and the deputy director of Frankfurt Laboratory for Experimental Economics at Goethe University Frankfurt. His research interests fall at the intersection of development economics, political economy and behavioral economics. He has worked on a wide range of topics using lab in the field experiments. These include the effect of other-regarding preferences on commons management, institution formation, and cheating in informal markets. His recent research is on endogenous preferences, in particular the role of social identity and markets. His research work was awarded the first prize by the German Development Bank.

**19. Fredrick Manang – Economist – University of Dodoma (UDOM) in Tanzania, CEGA**

Dr. Fredrick Manang is an Economist with an extensive experience in development research in East Africa. His research interest revolves around impact evaluation of development programs in areas such as: Public finance (tax collection), Human capital (health, education), Financial sector development and Agriculture development (land rights). He has consulted for the World Bank for studies on land distribution in Tanzania and health issues in developing countries. Dr. Manang is a recipient of the prestigious EASST fellowship by the Center for Effective Global Action (CEGA) at the University of California Berkeley. He is working with CEGA faculty affiliates to develop randomized control trials to evaluate interventions in Tanzania. Fred holds a PhD in Development Economics from the National Graduate Institute for Policy Studies (GRIPS) in Tokyo, and currently a faculty at the University of Dodoma (UDOM) in Tanzania.



**20. Paul Gertler - Director - UC Berkeley Clausen Center for International Business, CEGA**

Paul Gertler is the Li Ka Shing Professor of Economics at University of California, Berkeley, where he holds appointments in the Haas School of Business and the School of Public Health. He is also the Director of UC Berkeley's Graduate Program in Health Management, Scientific Director of the Center for Effective Global Action, and on the Academic Steering Committee of the Blum Center for Developing Economies. s and Policy

---

**21. Ketki Sheth – Assistant Professor of Economics – University California Merced, CEGA**

Ketki Sheth is a development economist whose work spans a number of social science disciplines with foci on financial access, health economics and economics of education in low income countries.



**22. Claudio Ferraz - visiting Associate Professor – MIT**

Claudio Ferraz is a visiting Associate Professor at MIT and Associate Professor of Economics at the Pontifical Catholic University of Rio de Janeiro (PUC-Rio) where he holds the Itaú-Unibanco Chair of Economic Development. He is a research affiliate of BREAD, JPAL, EGAP, and EH-ClioLab. He has been a visiting professor at Stanford University, LSE, Universitat Pompeu-Fabra, and the Einaudi Institute of Economics and Finance. His research focuses on the intersection between development economics, political economy and public economics and it has been published in leading academic journals. He has been awarded the Global Development Network Medal for Research on Development; the Haralambos Simeonidis Award for the best paper published by a Brazilian economist (twice); and the Mario Henrique Simonsen Memorial Lecture by the Latin American Econometric Society. Claudio is Associate Editor of the Journal of Development Economics and the Latin American Economic Review; and co-director of the LACEA Political Economy Network.



**23. Monica Martinez-Bravo - Associate Professor - CEMFI in Madrid, Spain**

Monica Martinez-Bravo is an Associate Professor at CEMFI in Madrid, Spain. She received her Ph.D. in Economics from the Massachusetts Institute of Technology in 2010. Before moving to CEMFI, she was Assistant Professor at Johns Hopkins University for two years.

Monica's research interests are in the fields of development economics and political economy. She has studied the role of political institutions and quality of political representatives as a determinant of public good provision in developing countries. She has focused mainly in the context of Indonesia and China.

---

**24. David Foster - PhD student, Department of Political Science - University of California, Berkeley**

Drawing on formal theory and methods of causal inference, David Foster's research seeks to understand American political institutions, political behavior, elections, polarization, and the links between voters and legislators. He is currently working on projects investigating presidential executive orders, Congressional incumbents' strategic adoption of issues, and the relationship between fiscal constraint and military action. He is supported by a National Science Foundation Graduate Research Fellowship."



**25. Catherine Wolfram - Professor of Business Administration - Haas School of Business, UC Berkeley, CEGA**

Catherine Wolfram is the Cora Jane Flood Professor of Business Administration at the Haas School of Business and Faculty Director of the Energy Institute at Haas. She received an AB in Economics from Harvard University and a PhD in Economics from MIT. Before joining the faculty at UC Berkeley, she was an assistant professor of economics at Harvard University. Her research focuses on the economics of energy markets. She has studied the impact of environmental regulation on energy markets and the effects of electricity industry privatization and restructuring around the world. She is currently implementing several randomized control trials to evaluate energy efficiency programs. Wolfram is a Research Associate at the National Bureau of Economic Research. She is also a Member of the National Academy of Sciences Committee on the Effects of Provisions in the Internal Revenue Code on Greenhouse Gas Emissions and is an Associate Editor at both the Journal of Industrial Economics and the RAND Journal of Economics.



**26. Seth Garz - Graduate Student - UC Berkeley Department of Agricultural and Resource Economics**

Seth Garz is a graduate student in the Department of Agriculture and Resource Economics at UC Berkeley. Seth has been involved in a variety of public policy analysis projects within California, is currently a FLAS Fellow, and was previously a Fulbright Scholar.



---

### 27. François Gerard - Assistant Professor of Economics - Columbia University

François Gerard is an Assistant Professor of Economics in the Department of Economics at Columbia University. His research focuses on public economics and development –the design and impact of government policies in middle-income and developing countries. He holds a Master in Economics and a Complementary Degree in Economics and Social Ethics from the Catholic University of Louvain (Belgium) and a Ph.D. in Economics from the University of California at Berkeley.



### 28. Sarojini Hirshleifer – PhD Student - UC San Diego

Sarojini Hirshleifer’s research interests span the fields of development, labor and behavioral economics. Specifically, her research focuses on individual decisions to invest in human capital as well as productivity in both firms and public sector institutions. She uses field experiments to test interventions, and lab-based techniques to better understand the behavioral mechanisms that determine whether interventions succeed or fail. In 2016, she will receive a PhD in Economics from UC San Diego and join the Department of Economics at UC Riverside as an assistant professor. Prior to starting her PhD, she worked in as policy economist for the World Bank covering Europe and Central Asia. She also spent two years working closely with beneficiaries of development programs in Benin and Indonesia.

### 29. Bilal Siddiqui – Economist - World Bank’s Development Research Group

Bilal Siddiqui is an Economist with the World Bank’s Development Research Group. His research focuses on public sector governance and justice reform, particularly in fragile and conflict-affected situations.

Prior to joining the World Bank he received a Ph.D. and M.Phil. in economics from Oxford University. He was also a postdoctoral fellow at the Center on Democracy, Development, and the Rule of Law at Stanford University.



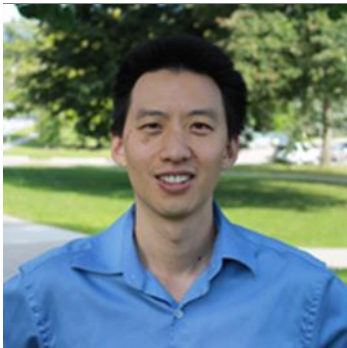


### 30. Elisa Cascardi - Program Officer, Development Impact Evaluation (DIME) Unit - World Bank

Elisa Cascardi is a Program Officer in the Development Impact Evaluation (DIME) Unit at the World Bank. She supports the expansion, performance, and strategy of the ieGovern portfolio, which consists of impact evaluations in decentralization, domestic resource mobilization, procurement, civil service reform, and justice. Prior to joining DIME, Elisa worked on impact evaluations in health, vocational education, and energy with CEGA at UC Berkeley. She has field experience in Sierra Leone, Tanzania, Jordan, Ghana, and El Salvador

### 31. Andrew Zeitlin - Assistant Professor - Georgetown University – McCourt School of Public Policy

In addition to his professorship at Georgetown University Andrew Zeitlin is also a Research Associate at the Centre for the Study of African Economies at Oxford University and the Lead Academic for the International Growth Centre's Rwanda Program. Andrew's research uses theory-driven field and laboratory experimental methods, together with the collection of observational data, to study the microeconomic mechanisms of economic development.



### 32. Erick Gong – Assistant Professor Economics – Middlebury College

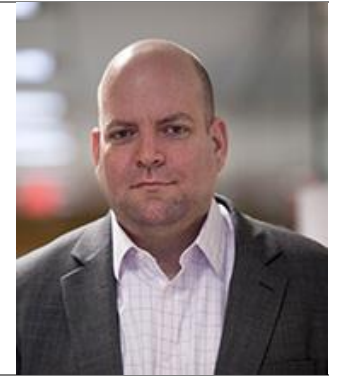
Erick Gong is an assistant professor in economics at Middlebury College. His research focuses on health issues in developing countries and understanding worker motivations. He received his PhD at UC Berkeley in Agricultural and Resource Economics under the guidance of Professor Ted Miguel and Professor Betty Sadoulet.



---

### 33. Markus Goldstein - Practice Leader - World Bank Africa Region, World Bank

Markus Goldstein is a development economist with experience working in Sub-Saharan Africa, East Asia, and South Asia. He is currently the Gender Practice Leader in the Africa Region and a Lead Economist in the Research Group of the World Bank. His current research centers on issues of gender and economic activity, focusing on agriculture and small scale enterprises. He is currently involved in a number of impact evaluations on these topics across Africa. Markus has taught at the London School of Economics, the University of Ghana, Legon, and Georgetown University. He holds a PhD from the University of California, Berkeley.



---

### 34. Ana Goicoechea - Senior Specialist - World Bank

Ana Goicoechea works in the Trade and Competitiveness practice of the World Bank as a Senior Private Sector Development Specialist. She is currently the Program Leader of the joint donor-World Bank Impact Program, aiming at conducting impact evaluations that inform country policies. She has over 13 years of working experience in the World Bank Group focusing on impact evaluation, results-based management, and policy analysis. She holds a Masters in Public Policy from the University of Maryland with a specialization in international development and economic policy and a Bachelors in Economics.



---

### 35. Ernesto Stein - Senior Advisor in the Research Department - Inter-American Development Bank

Ernesto Stein is Senior Advisor in the Research Department. He has also been the Regional Economic Advisor in the Country Department of Belize, Central America, Mexico, Panama and the Dominican Republic at the IDB and a Growth Fellow at Harvard University's Center for International Development. He has published five books and more than 30 articles in edited volumes and specialized journals, including, the Journal of International Economics, the Journal of Development Economics, Economic Policy, Economics and Politics, and the American Economic Review (papers and proceedings). His areas of expertise include international trade and integration, foreign direct investment, productive development policies, institutional economics and political economy. In these last two areas, he coordinated a research team that produced the 2006 edition of the IDB Development in the Americas report, The Politics of Policies. A native of Argentina, Dr. Stein holds a Ph.D. in Economics from the University of California at Berkeley.



### 36. Bassirou Sarr - PhD student - Paris School of Economics

Bassirou Sarr is a PhD student at the Paris School of Economics. His dissertation is on state taxation and non-state taxation, as well as their relations with redistribution. He started his graduated studies at the Paris School of Economics, where he obtained a Master of Science degree in economics. Bassirou graduated from Carleton College where he earned a Bachelor degree in mathematics. His research interests are in development, taxation and experimental economics.

---

### 37. Daniel Rogger - Research Economist - World Bank

Daniel Rogger is a Research Economist in the Impact Evaluation Unit of the World Bank's Development Research Group. He manages the civil service portfolio of the ieGovern initiative that runs rigorous impact evaluations inside government organizations. He is also co-lead of the Global Governance Practice's 'Strengthening Research in the Civil Service' flagship research project, with a focus on the running of large-scale quantitative surveys in civil service organizations. Dan did his PhD in Economics at University College London and was a PhD scholar at the Institute for Fiscal Studies where he is now an International Research Fellow.





### 38. Stuti Khemani – Senior Economist in Development Research Group – World Bank

Stuti Khemani is a Senior Economist in the Development Research Group of the World Bank. She joined through the Young Professionals Program after obtaining a PhD in Economics from the Massachusetts Institute of Technology. Her area of research is the political economy of public policy choices, and institutional reforms for development. Her work is published in economics and political science journals, such as the American Economic Journal, Journal of Development Economics and American Political Science Review. She has studied the impact of electoral politics on fiscal policy and intergovernmental fiscal relations; drawn policy implications for the design of institutions to promote fiscal responsibility; and analyzed political constraints to efficient allocation of resources for health and education services. She is currently examining the role of mass media and local elections in building effective public sector institutions. She is also the lead author of the forthcoming Policy Research Report Making Politics Work for Development: Harnessing Transparency and Citizen Engagement. Her research and advisory work spans a diverse range of countries, including Benin, China, India, the Philippines, Nigeria, Tanzania and Uganda.

### 39. Vincenzo Di Maro – Economist - World Bank

Vincenzo is an Economist with the Development Impact Evaluation team (DIME/DECIE) of the Development Economics Research Group at the World Bank. His research focuses on tests of (behavioral) economics mechanisms in a variety of interventions and how to frame them as policy relevant parameters. He is currently leading the Impact Evaluation program in Public Sector Governance and Justice (ieGovern). Vincenzo has Ph.D. in Economics from University College London. His previous work has focused on the impact of Early Childhood and Conditional Cash Transfer programs and, in particular, on their effect on consumption and nutrition. In the past, he was at the IADB as a Research Fellow and at Universita' Parthenope Napoli as an Assistant Professor. His research work has been published in journal such as the Journal of Development Economics and the Economic Journal, among others.



## Participating Practitioners

### 40. Ludovick Utouh - Executive Director, WAJIBU-Institute of Public Accountability

Mr. Ludovick Utouh is the former Controller and Auditor General, Tanzania. Before becoming the CAG in 2006, he was the Executive Director of the National Board of Accountants and Auditor and previously the board's registrar.



### 41. José Molinas Vega - Minister - Ministry of Planning Paraguay

José Molinas Vega holds a doctorate in economics from the University of Massachusetts, Amherst (1997). From 1998 to 2001 he was a development and macroeconomics professor both at the college and graduate levels at the Catholic University of Asunción (Paraguay), where he also headed the Masters programme in economics. Starting in 2002 he chaired the Development Institute (Instituto de Desarrollo) until he joined the World Bank in 2005. His research fields include social capital, rural development, political economics of social services, economy of education, poverty analysis and applied macroeconomics. He has published articles and book chapters on rural cooperatives, macroeconomics and poverty, public policy and social capital. His work has been published in World Development Journal, Political Science Journal, Economy and Society Journal, Coyuntura Económica, Series Desarrollo Productivo (CEPAL), and book chapters published by Edward Elgar Press, Eudeba, Mundi-Prensa, and IADB.



---

**42. Benjamin Kachero – Economist - Directorate of Policy Coordination, Monitoring and Evaluation of the Office of the Prime Minister, Uganda**

Mr Benjamin Kachero is an Economist in Directorate of Policy Coordination, Monitoring and Evaluation of the Office of the Prime Minister (OPM), Uganda. He holds Masters degree in Economic Policy Management and Bachelors degree in Development Economics of Makerere University. At OPM, he is involved in assessing the performance of government programmes, projects and policies in Ministries, Departments and Agencies (MDAs) as well as training technical staff in the public sector institutions in performance management, monitoring and Evaluation. He is a member of the National M&E Technical Working Group and has carried out evaluations under the Government Evaluation Facility of Government of Uganda. Benjamin has a passion for conducting evaluation using rigorous methods such as RCTs.



**43. Oumar Diop Mbow – Tax Inspector - Direction Générale des Impôts et des Domaines - DGID (Senegal National Tax and Land Service)**

Oumar Diop Diagne is a Commissioner advisor of Senegal tax administration. He is responsible for the monitoring of relations between the Senegalese Tax and Land Service and its partners such as IMF, World Bank and others. He has more than two decades of experience, mostly spent conducting tax audits, during which he led an audit unit.

**44. Oumar Diop Diagne - Tax inspector - Direction Générale des Impôts et des Domaines - DGID (Senegal National Tax and Land Service)**

Oumar Diop Diagne is the head of Legal and Study divisions of Senegal tax administration. He is responsible for the lawmaking and for policy design and policy assessment. He led/participated to several studies in economics and tax fields.





#### **45. Henrique Ziller - Controlador-Geral - Tribunal de Contas do Distrito Federal (TCDF), Brazil**

Henrique is 56, natural from Brazil, married, father of two adult daughters. His college degree was social communication, with graduation in marketing and a Master's Degree em Public Administration by UnB (Universidade de Brasília). He founded the Control and Fiscalization Institute, and is auditor in the National Accounts Court – Tribunal de Contas da União. Currently, he is the General-Controller of Distrito Federal accounts.

#### **46. Rommel N. Carvalho – Manager - Observatory of Public Spending at the Brazil's Office of the Comptroller General (CGU)**

Dr. Rommel N. Carvalho is a Professor at University of Brasília (UnB) and the Manager of the Observatory of Public Spending at the Brazil's Office of the Comptroller General (CGU). He leads a team of 20 Data Scientists responsible for monitoring public expenses, finding fraud, and fighting corruption. He has recently received the second place in the 5th Chico Ribeiro Prize about Quality and Cost Information of Spending in the Public Sector and has won the first place on the CONIP 2013 Excellence Award in the category Management and Geographical Information Systems. He finished both his Postdoctoral and his PhD in Systems Engineering and Operations Research at George Mason University, and his Masters and Bachelor in Computer Science at UnB, in 2012, 2011, 2008, and 2003, respectively.



#### **47. Zulfiqar Hameed – Senior Police Officer – Punjab Police Pakistan**

Zulfiqar is a senior police officer in the Punjab police in Pakistan. He is presently serving as Regional Police Officer/Deputy Inspector General of Police in Sargodha with responsibility for supervising four Districts' police work in the largest province of the country. His area of responsibility includes districts that are adjoining to the Khyber Pakhtunkhwa province and the Waziristan Agencies of FATA and are therefore particularly challenging from policing point of view. He has a Master's Degree in Law from Louisiana State University USA and a MBA from LUMS in Lahore Pakistan. He has written regularly in national and international journals on the topics of security, urban policing and anti-terrorism laws in Pakistan.



---

**48. Colina Macauley - Monitoring & Evaluation Manager - Decentralization Secretariat, Ministry of Local Government and Rural Development (MLGRD), Sierra Leone**

Colina Macauley is Sierra Leonean graduate from the Fourah Bay College, University of Sierra Leone and holds a Master of Arts in Economic Policy Management from Legon, University of Ghana. She is Monitoring & Evaluation Manager in the Decentralization Secretariat, Ministry of Local Government and Rural Development (MLGRD), supporting the World Bank financed Decentralized Service Delivery Project (DSDP2) focused on improving M and E at sub-national level. She has brought a lot of expertise, innovation and drive to the programme including developing initiatives to ensure citizens transparency and participation. Her dream is to have a functioning Monitoring and Evaluation Society in her country.



**49. Bright Chimatiro - Senior Public Education Officer - Anti-Corruption Bureau Malawi**

Bright Pilibane Syrold Chimatiro is a governance and anti-corruption civic education expert with more than 14 years professional experience. He is into research, capacity building interventions, client and public relations, facilitation, monitoring and evaluation as well as good governance work embracing rights-based approaches. He advocates results-based programs and management. Career and professional engagements include: Blantyre Printing and Publishing Company, University of Malawi & Ministry of Education, Small Enterprise Development Organisation of Malawi and currently working as Senior Public Education Officer at Anti-Corruption Bureau, Malawi (ACB).

---

### 50. Kiprono Philemon - Development Economist - Office of the President, State Department of Interior, Kenya

Kiprono Philemon (PhD) is a Development Economist based at the Office of the President, State Department of Interior, Kenya. He has wide knowledge in development matters particularly in the developing nations of sub-saharan Africa. As a senior economist, he is tasked with administration and technical operations of the Central Planning Unit, preparation of briefs on programs and projects, coordinating preparation, implementation and evaluation of Cabinet Secretary's performance contract, coordinating preparation of Ministerial work plan, preparation of sector reports, updating the Kenya's Vision 2030, Medium Term Plan (MTP) II, development and implementation of the strategic plan, monitoring and evaluation of programs and projects, designing and reviewing ministerial data on all projects in line with the Medium Term Expenditure Framework (MTEF) and budget preparation. Dr. Kiprono has a B.Sc. in Applied Statistics from Maseno University, Kenya (2004). He also has MA, Development Economics and PhD in the same field from National Graduate Institute for Policy Studies (GRIPS, 2014).



### 51. Carol Nuga Deliwe - Chief Director of Strategic Planning, Research and Coordination - National Department of Basic Education, South Africa

Carol Nuga Deliwe is the Chief Director of Strategic Planning, Research and Coordination in the national Department of Basic Education. In her role she provides support and advise to the Director- General; in 2015 she was also appointed as an advisor to the Minister of Basic Education where she is responsible for sector planning, monitoring and evaluation for sector performance monitoring and tracking at the Department of Basic Education. Her areas of specialisation include; education policy support; quantitative analysis in support of tracking sector performance monitoring (with a focus on learning outcomes) over time; and implementing large research projects and surveys in the basic education sector.

---

## 52. Nompumelelo Mohohlwane – Masters Student - University of Witwatersrand

Nompumelelo Mohohlwane is currently completing her Masters in Education with the University of Witwatersrand. Her studies are focused on substantiating the contribution of Randomised Control Trials (RCTs) to evaluating early grade reading acquisition using literature analysis and empirical data analysis of large sample data.

She is currently an Acting Deputy Director in the Research Coordination, Monitoring and Evaluation Directorate at the national Department of Basic Education, South Africa. The unit is responsible for system monitoring, supporting performance information management, and conducting research and evaluation of education interventions.



## 53. Sheka Bangura - Director, Central Planning Monitoring & Evaluation - Ministry of Finance & Development, Sierra Leone

Sheka Bangura has worked in the public sector in Sierra Leone since 2005. He is currently the Director of Central Planning, Monitoring and Evaluation in the Ministry of Finance and Economic Development in Sierra Leone. He holds a PhD in Development Issues and has lectured at Universities and Colleges in Sierra Leone throughout his career. Sheka Bangura's background includes; development microeconomic analysis including social protection issues, poverty research, analysis and policy programming and formulation of resource mobilization strategies.

## 54. Angel Montesinos - Lead of the Rules and Regulation Unit - CENEPRED National Center for Prevention of Disaster Risk under the Presidency of the Ministries' Council, Peru

Angel Montesinos is dedicated to Disaster Risk Management in the public and private sectors. He advises on topics including continuity of operations ISO 22399-2009, Integrated Risk Management Disaster, Occupational Health and Safety, Social Responsibility, Quality and Management Systems: Environmental. He is currently part of the office of Deputy Director of Standards and Guidelines Estimating the National Center for Prevention and Disaster Risk Reduction-CENEPRED. Angel Montesinos has been an advisor to the Ministry of Health on issues of risk management and advisor disaster risk management in the INDECI by UNDP.





### 55. Charity Wayua - Research Manager - IBM Research Africa

Charity Wayua is currently a research manager at IBM Research Africa. Her work is mainly focused on developing commercially viable innovations that impact people's lives in government and inclusive financial services. In the last 2 years, Charity has been leading IBM Research Africa's collaboration with the government of Kenya to improve the business environment of the country resulting in a 21 point improvement in the Ease of Doing Business ranking last year alone. Charity holds a PhD in Chemistry from Purdue University and is passionate about using science and technology to solve everyday problems.

### 56. Simeon Koroma - Director and Founder - Timap for Justice, Sierra Leone

Simeon Koroma founded Timap for Justice after years of working as a lawyer. Timap means 'Stand Up' in Krio and the organization's mission is to promote a common conception of human rights within Sierra Leone by providing basic justice services, empowering communities, and utilizing experience to create social and legal impact.



### 57. Tiago Peixoto - Team Lead - World Bank's Digital Engagement Unit

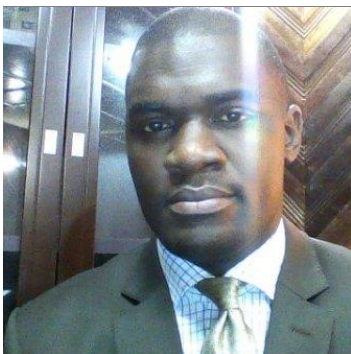
Tiago Peixoto, PhD focuses his work in the World Bank's Digital Engagement Evaluation Team on coordinating evaluation and research activities to examine the effects of technology on participation, transparency, accountability, and government responsiveness. He was also featured in TechCrunch's "20 Most Innovative People in Democracy".



---

**58. Katrin Verclas – Director, Global Communications and Advocacy - Evidence Action**

Katrin Verclas was named one of Forbes Magazine's Most Influential Women in Tech 2011. She has special expertise in mobile tech, in human rights, advocacy, democracy support, and governance. She is avid about open data while honoring citizen privacy, and tech policy as it affects international development and democracy support.



**59. George Wah - Director of Monitoring and Evaluation - Civil Service Agency, Liberia**

George Wah is the Director of Monitoring and Evaluation at the Civil Service Agency in Liberia. The Directorate is an active participant in the reforms underway across the government, and it is proactively looks ahead in an effort to modernize the civil service and improve service deliveries in a way that supports governance and boosts Liberia's development agenda.

**60. Benno Ndulu – Governor - Central Bank of Tanzania**

Benno Ndulu has been Governor of the Central Bank of Tanzania since January 2008. He is Founding Member and Director at Large of the African Economic Research Consortium, one of the most effective research and training networks in Africa. In recognition of his contributions to capacity building and research on Africa he received an honorary doctorate from the International Institute of Social Studies in The Hague.





**61. Joseph Sany – Technical Advisor in Civil Society and Peacebuilding Department – FHI 360**

Joseph Sany is the Technical Advisor in the Civil Society and Peacebuilding Department (CSPD) at FHI 360. He is a specialist in peacebuilding, governance, civil society and youth development. Sany has co-authored several publications including the book, *The Reintegration of Ex-Combatants: A Balancing Act*. Sany currently publishes in the blog: [www.africanpraxis.com](http://www.africanpraxis.com). He holds a Ph.D. in Public Policy from the School of Policy, Government and International Affairs from George Mason University.

**62. Mélissa Persaud – Regional Director of Programs – VOTO Mobile**

Mélissa Persaud is the Regional Director of Programs for VOTO Mobile, a Ghana and US-based mobile engagement social enterprise. In her role, she builds and maintains partnerships with impact-oriented organizations in order to provide better choices for more voices around the globe. Personally, Mélissa has a passion for program design and implementation, mobile for development (M4D), and financial inclusion. She holds a master's degree in development practice from the School of International and Public Affairs at Columbia University and a BA from Lafayette College. Mélissa is also a Returned Peace Corps Volunteer (Cameroon 2011-2015) and is currently based in Washington, D.C.



**63. Rizal Adi Prima – Head of Monitoring and Evaluation Unit - TNP2K Secretariat, Indonesia**

Rizal Adi Prima, DEA, is currently the Head of Monitoring and Evaluation Unit within National Team for the Acceleration of Poverty Reduction (TNP2K) Secretariat, a policy think tank under the office of the Vice President, Republic of Indonesia. He has 10 years of experiences in Economic researchers especially in the range of development economics and Poverty. In the past he serves as Poverty specialist and Quantitative Evaluation Coordinator in TNP2K. He has been managing several large Impact evaluation initiatives using both experimental and quasi experimental setting to evaluate Policy reforms in social protection and poverty reduction program in Indonesia. The most recent work was Impact evaluation of CCT in Indonesia, as well as Rice for the Poor Program evaluation and Impact Evaluation for Poor Student Cash support.





---

#### 64. Elan Satriawan - Chief of Policy Working Group - TNP2K Secretariat, Indonesia

Dr. Elan Satriawan is currently the Chief of Policy Working Group at the National Team for the Acceleration of Poverty Reduction (TNP2K) Secretariat, a policy think tank under the office of the Vice President, Republic of Indonesia. He is also an associate professor in the Department of Economics, Universitas Gadjah Mada, Yogyakarta. He has 15 years experiences in economic researches in areas of development microeconomics which ranges from poverty related issues, program impact evaluation, and human resource-related issues (health and education). In the past he has been senior research fellow of J-PAL, consultant for World Bank and fellow in several research institutes as well as think-tanks. He obtained his PhD from Michigan State University in 2008. He has been doing impact evaluations of different programs in Indonesia –including CCT, Early Childhood Education, Village Midwife, Education Transfer, and use of e-money for social assistance transfer—using various approaches (RCT, natural experiment, and quasi-experiment). His most recent article that evaluates the impact of pre-school food supplementation program in Indonesia was published in Journal of Development Economics (2015).



#### 65. Zubair Bhatti - Senior Public Sector Management Specialist - World Bank

Zubair K. Bhatti is a Senior Public Sector Management Specialist at the World Bank, working on local governance, performance management, service delivery, civil service, and citizen engagement reforms. Before joining the Bank, he served in the Pakistan administrative service for ten years as assistant commissioner, additional secretary and district coordination officer. He is the co-author of “Logged On: Smart Government Solutions from South Asia”. He holds a Master in Public Policy from Princeton University, USA, and a Master in Business Administration from Imperial College, UK.

#### 66. Sue Cant - Social Accountability Adviser - World Vision International

Sue Cant is an International development professional with expertise in sub-national governance and social accountability. She more than 10 years experience working in international development policy, technical advisory, design, monitoring and evaluation in Africa, Asia and the Pacific. Sue is specialised in facilitating social accountability approaches aimed at improving front-line health and education service provision in more than 10 countries, with a strong understanding of barriers to improved basic education and health (including water), system outcomes.





**67. Rebecca Rumbul - Head of Research – mySociety**

Rebecca is currently Head of Research for international digital development NGO mySociety, where she is responsible for directing research projects, developing global partnerships and speaking publicly about the virtues and pitfalls of civic technology. Rebecca also lectures in Politics at Cardiff University, is a Fellow of the Royal Society of Arts and the Winston Churchill Memorial Foundation, and provides regular expert political commentary for the BBC in Wales.

**68. Linda Stern - Director of Monitoring, Evaluation & Learning (MEL) - National Democratic Institute (NDI)**

Linda Stern is director of Monitoring, Evaluation & Learning (MEL) at the National Democratic Institute (NDI). An applied anthropologist by training, she is an expert in action research methods and democratic evaluation. Stern is responsible for ensuring NDI has a strong body of evidence for the quality, effectiveness and impact of its democracy assistance programming. To those ends, NDI designs and implements internal evaluations that include: case studies; social network analysis; public opinion research, surveys and randomized controlled trials in partnership with leading academics. Stern also teaches at George Washington University's Elliott School of International Affairs where she developed the schools' first graduate skills course in monitoring and evaluation.



**69. Varja Lipovsek - Director, Learning, Monitoring and Evaluation - Twaweza**

Varja leads the LME work at Twaweza, an East African non-governmental organization focusing on producing evidence for accountability and action in the domains of basic education and open government. Varja's work includes developing and supporting monitoring and evaluation activities relevant to Twaweza's initiatives across Tanzania, Kenya and Uganda, linking high-caliber researchers and research institutions to Twaweza to jointly explore core questions in the relevant domains, and turning findings into learning opportunities for the organization and the wider accountability field. Prior to her current role, Varja has worked for international non-governmental organizations and WHO focusing on public health in a variety of contexts, including Central and Eastern Europe, South East Asia, and South America. Varja holds an MPH and doctorate from Tulane University.

---

## 70. Chakshu Roy - Head of Outreach - PRS Legislative Research, India

Chakshu Roy leads the legislator and citizen engagement initiatives at PRS Legislative Research in India. PRS is a unique initiative that provides non-partisan analysis to federal and state legislators in India. PRS has also opened up the working of legislators and legislatures in the country. Technology tools developed by PRS are used extensively by citizens and media for tracking legislative developments and work of individual legislators. Chakshu is a trained lawyer and a technology enthusiast. He holds Bachelor's degrees in Commerce and Law from Delhi University.



## 71. Elizabeth Hammond - Monitoring & Evaluation Specialist - The Asia Foundation's (TAF)

Elizabeth (Sullivan) Hammond is The Asia Foundation's (TAF) Monitoring & Evaluation Specialist, Public Sector Development Services (PSDS). She provides dedicated expertise in the area of M&E across the Foundation--assisting and leading proposal design teams, providing technical support and training to field-based staff, and assessing and improving Foundation-wide M&E approaches. Her M&E and research experience includes positions at the Development Alternatives Inc. (DAI), Mercy Corps, Center for Strategic and International Studies (CSIS), the Foundation for Security and Development of Africa, and the U.S. Department of State. She studied at the Fletcher School of Law and Diplomacy and University of California Santa Barbara.

## 72. Oluseun Onigbinde - Co-founder/Lead Partner - BudgIT, Nigeria

BudgIT is a web-based public data visualization platform which works to educate the public about Nigeria's funds. Seun founded BudgIT to retell the Nigerian budget and public data in finer detail across every literacy span. His first audience is civil society. BudgIT has partnered with a coalition of forty citizen organizations (COs) based in Abuja that works nationwide. BudgIT breaks down the national budget into its simplest form and creates tailored reports based on their advocacy needs. Seun graduated from the University of Agriculture, Abeokuta studying Electrical/Electronics Engineering and is an Ashoka Fellow







**73. Adrienne Lemon - Design, Monitoring & Evaluation Regional Specialist for East and Southern Africa – SFCG**

Adrienne is SFCG's Design, Monitoring and Evaluation Regional Specialist for East and Southern Africa. As the M&E Specialist in the region, Adrienne works with local DM&E coordinators across 13 countries to improve the quality of M&E and reflect on best practices, as well as provide expertise on special projects. Having worked previously as an independent evaluation consultant and researcher, she has been in the region for over 5 years and is also currently finishing her PhD dissertation with Boston University on political participation in post-conflict Burundi.

**74. Nathaniel Heller – Managing Director - Results for Development Institute (R4D)**

Nathaniel Heller is a Managing Director at the Results for Development Institute (R4D), which he joined in 2014, and leads R4D's Governance Program. At R4D, Nathaniel works to harness citizen-centric transparency and accountability efforts as drivers of development outcomes.

Prior to joining R4D, Nathaniel co-founded and led Global Integrity, a non-profit organization that promotes government transparency and accountability worldwide through high-quality research, cutting-edge technology, and innovative policy insights. Earlier in his career, Nathaniel served at the US Department of State focusing on European political-military affairs; as a fellow at the Center for Public Integrity reporting on public sector accountability and ethics issues; and as a foreign policy fellow to the late-Senator Edward Kennedy.



**75. Ursula Blotte - Operations Officer - International Finance Corporation**

Ursula Blotte is a Peruvian attorney with a Master's Degree in International Law by Georgetown University. She has worked for over 10 years on investment climate, private sector development and competitiveness in Latin American and the Caribbean. Together with the Government of Peru, she is currently leading a World Bank Group project aimed to introduce a national level reform of safety inspections for business entry. This reform will introduce a risk management approach to safety inspections, and it will also pilot the outsourcing of safety inspections to the private sector in 4 municipalities in Peru.

## Economic Development and Institutions - EDI Program and Match Making Workshop Co-ordination Team



### **76. Vinayak Uppal – Portfolio Manager, Financial and Private Sector Development team – Oxford Policy Management**

Vinayak Uppal is Programme Manager of EDI and Leader of the Financial and Private Sector Development Portfolio at OPM. He provides support to the Programme Director in coordinating the day-to-day running of the research programme and engagement with policymakers.



### **77. Tatiana Goetghebuer – Evaluation Expert – ADE**

Tatiana Goetghebuer leads ADE's inputs into the policy engagement process. She is an Evaluation Expert at ADE, she is responsible for the Impact Evaluation unit. Tatianna Goetghebuer is a permanent expert in evaluation at ADE. She holds a PhD in Economics (oriented in Development Economics) from the University of Namur (and a bachelor in business engineering).



### **78. Andrew Westbury - Program Manager, Agriculture and Institutions - CEGA**

Drew supports CEGA's agriculture and institutions portfolios. Previously, he served as the associate director of the Brookings Institution's Africa Growth Initiative, a research unit studying social and economic development policies in Sub-Saharan Africa. Drew also worked for more than four years with Land O'Lakes' International Development

Division, as Senior Program Officer for Africa at the international nonprofit Global Communities, and as a Peace Corps Volunteer in Nepal and Uzbekistan. Drew holds a Masters in Sustainable International Development from Brandeis University and a B.A. in history from the College of Wooster.



### **79. Leah Bridle – Program Associate – CEGA**

Leah supports CEGA's agriculture and institutions portfolios. Previously, she supported global leadership at Innovations for Poverty Action with project and partnership development to increase rigorous impact evaluations across IPA's global portfolio. During this time Leah took on a short-term assignment to support research design and survey launch of a randomized evaluation of a livelihood program targeting the ultra-poor in the Philippines. She holds a B.S. in International Development and a B.A. in Anthropology

from Michigan State University.





**80. Kuranda Morgan – Program Associate – CEGA**

Kuranda supports CEGA's training and capacity building network, managing the East Africa Social Science Translation (EASST) Collaborative. Prior to joining CEGA, she worked as a Human Resources Assistant for UC Berkeley's Campus Shared Services. She has interned with an NGO in rural Costa Rica and with EducationUSA in Brazil, where she also conducted research on education-based community development programs and Bolsa Familia. She holds a BA in Social Welfare and American Studies from UC Berkeley.



**81. Yasmina Yusuf – Programme Assistant – Oxford Policy Management**

Yasmina is EDI Programme Assistant and provides the Programme Director with support in the project planning, financial and donor reporting and management operations. In addition she is Research Assistant on a Mid-Term Evaluation of the Consultative Group to Assist the Poor (CGAP). Prior to joining OPM, Yasmina interned at the German Embassy in Rome, VSO in Kenya and the Konrad Adenauer Foundation in Argentina. Most recently, she worked in financial research in London. She has a BA in History and South Asian Studies from Humboldt University in Berlin, where she spent a year abroad at UC Berkeley.